



Forward-looking statements

This presentation includes only summary information and does not purport to be comprehensive. Forward-looking statements, targets and estimates contained herein are for illustrative purposes only and are based on management's current views and assumptions. Such statements involve known and unknown risks and uncertainties that may cause actual results, performance or events to differ materially from those anticipated in the summary information. Actual results may depart significantly from these targets given the occurrence of certain risks and uncertainties, notably given that a new medicine can appear to be promising at a preparatory stage of development or after clinical trials but never be launched on the market or be launched on the market but fail to sell notably for regulatory or competitive reasons. Ipsen must deal with or may have to deal with competition from generic medicines that may result in market-share losses, which could affect its level of growth in sales or profitability. The Company expressly disclaims any obligation or undertaking to update or revise any forward-looking statements, targets or estimates contained in this presentation to reflect any change in events, conditions, assumptions or circumstances on which any such statements are based, unless so required by applicable law.

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The implementation of the strategy has to be submitted to the relevant staff representation authorities in each country concerned, in compliance with the specific procedures, terms and conditions set forth by each national legislation.

In those countries in which public or private-health cover is provided, Ipsen is dependent on prices set for medicines, pricing and reimbursement-regime reforms and is vulnerable to the potential withdrawal of certain medicines from the list of reimbursable medicines by governments, and the relevant regulatory authorities in its locations.

Ipsen operates in certain geographical regions whose governmental finances, local currencies or inflation rates could erode the local competitiveness of Ipsen's medicines relative to competitors operating in local currency, and/or could be detrimental to Ipsen's margins in those regions where Ipsen's sales are billed in local currencies.

In a number of countries, Ipsen markets its medicines via distributors or agents; some of these partners' financial strengths could be impacted by changing economic or market conditions, potentially subjecting Ipsen to difficulties in recovering its receivables. Furthermore, in certain countries whose financial equilibrium is threatened by changing economic or market conditions, and where Ipsen sells its medicines directly to hospitals, Ipsen could be forced to lengthen its payment terms or could experience difficulties in recovering its receivables in full.

Ipsen also faces various risks and uncertainties inherent to its activities identified under the caption 'Risk Factors' in the Company's Universal Registration Document.

All of the above risks could affect Ipsen's future ability to achieve its financial targets, which were set assuming reasonable macroeconomic conditions based on the information available today.





Business update



David Loew Chief Executive Officer

Financial update



Aymeric Le Chatelier Chief Financial Officer

R&D update



Christelle Huguet Head of R&D









Today's highlights

Solid 2024 results



2024 financial results

Total sales growth: +9.9%¹ Ex-Somatuline growth: +12.2%¹

Core operating margin: 32.6% of total sales



2024 regulatory highlights

Approvals

Onivyde: 1L PDAC U.S.

Iqirvo: U.S., E.U.

Kayfanda: E.U.



2025 key milestones

Cabometyx NET E.U. Approval

Tovorafenib submission in the E.U.

Fidrisertib pivotal data readout

LANT Proof of Concept data readout in

Aesthetics



2025 guidance²

Total sales growth >+5.0%1

Core operating margin >30.0% of Total sales





Strong sales performance

Growth across all therapeutic areas

	Q4 2024		FY	FY 2024	
	€m	% change	€m	% change	
Oncology	675	11.7%	2,505	7.3%	
Rare Disease	66	60.0%	196	67.4%	
Neuroscience	164	1.7%	700	9.2%	
Total Sales	905	12.1%	3,401	9.9%	







Oncology portfolio

Sales growth of +7.3% in FY 2024











FY24 +5.6% FY24 +13.3% FY24 -1.1% FY24 +24.0% FY24 +23.7%

Sales growth, reflecting continued benefit of generic-lanreotide shortages in Europe and the U.S.

Growth supported by increased volumes in 1L combo and 2L monotherapy in RCC across all geographies

Increased competition & pricing pressure in Europe and China

Growth driven by growing demand in the FL and ES indications

U.S. growth driven by the 1L mPDAC indication and from higher sales to Ipsen's ex-U.S. partner



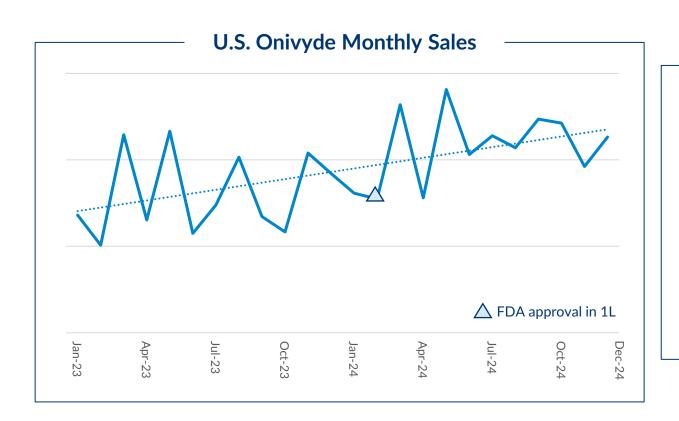






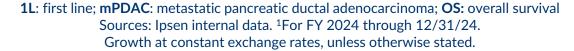
Onivyde 1L mPDAC U.S. launch progressing

US FY 2024 sales growth of +19.9%



- 32% growth in Top-25 accounts¹
- Expanding utilization into community practices
- New data presented at ASCO-GI showing improved OS of 1L Onivyde in Napoli III vs. real world Folfirinox

ASCO Gastrointestinal Cancers Symposium







Rare Diseases portfolio

Sales growth of 67.4% in FY 2024







FY24 €136m

Growth driven by continued global demand & market leadership in PFIC and accelerated uptake in ALGS in the U.S.

FY24 €22m

Growth driven by uptake in the U.S. following FDA approval in June 2024

FY24 €21m

Low patient uptake in the U.S. impacted by FOP patients enrolled in clinical trials

Q4 €42m Q4 €14m Q4 €7m







Iqirvo continued momentum

FY 2024 sales: €22m



U.S.

- Doubled number reimbursed patients Q3 to Q4
- 85%+ prior authorization approved for patients
- New data at AASLD'24 on long term efficacy & safety including pruritus, fatigue & fibrosis

Europe

- First launch following EMA approval in October with rapid uptake in Germany & Austria
- MHRA & NICE approval in UK allowing immediate patient access





Neuroscience portfolio

Sales growth of 9.2% in FY 2024



FY 2024 +8.3%

Solid demand growth across geographies including Ipsen & partnered territories driven by market growth and despite lower level of inventories



FY 2024 +10.4%

Strong performance in most markets including North America & Latin America driven by market share gain and market growth in approved spasticity indications

Q4 -10.0% Q4 +20.4%









Total sales

€3,401m

+9.9%1

Core Operating Income

€1,109m

+10.8%

Free cash flow

€774m

+8.9%

External Innovation Firepower

€2.3bn²







Solid core operating margin at 32.6% of sales reflecting R&D & launch investments

	FY 2024	FY 2023	change
	€m	€m	%
Total Sales	3,401	3,128	8.7%
Gross Profit	2,956	2,735	8.1%
% of total sales	86.9%	87.5%	-0.6 pts
R&D expenses	(687)	(619)	10.9%
% of total sales	20.2%	19.8%	0.6 pts
SG&A expenses	(1,173)	(1,135)	3.3%
% of total sales	34.4%	36.3%	-2.2 pts
Other operating income and expenses	14	20	-31.7%
Core Operating Income	1,109	1,001	10.8%
% of total sales	32.6%	32.0%	0.6 pts

Total sales

Including adverse impact from currencies

Gross margin

Limited decrease due to one-off other revenue in 2023

R&D expenses

Increased investment driven by internal pipeline and additional external innovations assets

SG&A expenses

Investment in launch activities, offset by the impact of efficiency program





Core operating income to IFRS consolidated net profit

Net Profit impacted by Sohonos impairment, Core EPS growing 12.3%

	FY 2024	FY 2023	Change
	€m	€m	%
Core Operating Income	1,109	1,001	10.8%
Amortization of intangible assets	(273)	(207)	31.9%
Restructuring & other operating expense	(58)	(231)	-74.9%
Impairment losses	(281)	253	n/a
IFRS Operating Income	497	816	-39.1%
Financial expenses	(65)	(54)	20.4%
Income tax	(75)	(136)	-44.9%
Other ¹	(9)	22	n/a
IFRS Consolidated Net Profit	347	647	-46.4%
Core earnings per share (fully diluted) ²	€10.27	€9.15	12.3%

IFRS Operating Income

Level of amortization driven by increased intangibles

Impairment loss related to Sohonos lower patient uptake with revised peak sales expectation below €100m

IFRS Consolidated Net Profit

In line with IFRS Operating Income

Core Earnings per share

Double-digit Growth in line with Core Operating Income



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Cash-flow & net debt

Strong balance sheet with substantial firepower for external innovation

	FY 2024	FY 2023	change
	€m	€m	%
Opening Net Cash	65	399	-83.7%
Free Cash Flow	774	711	+8.9%
Dividends	(100)	(100)	n/a
Net investments	(542)	(933)	-41.9%
Other ¹	(38)	(11)	n/a
Change in Net Debt	95	(334)	n/a
Closing Net Cash	160	65	n/a
EBITDA	1,200	1,099	+9.2%

Free cash-flow

Growth driven by EBITDA and sound management of working capital and capex

Net investments

Related to external innovation transaction and milestones, partly offset by the proceeds from the sale of PRV and Increlex

Closing Net Cash Cash position of €160m

Firepower² for external innovation At €2.3bn





FY 2025 guidance¹

Another year of sales growth despite expected Somatuline erosion

TOTAL SALES GROWTH

>+5.0%

at constant exchange²

CORE OPERATING MARGIN

>30.0%

of total sales³



Accelerated sales growth of the ex-Somatuline portfolio



Assuming negative impact on Somatuline sales due to increased generic competition in the U.S. and Europe



¹ Excluding any impact from potential late-stage (Phase III clinical development or later) external innovation transaction

² Expected favorable impact of around 1% from currencies based on average exchange rates in January 2025

³ Including additional R&D expenses from anticipated early and mid-stage external-innovation opportunities

Ipsen's sustainability impact

2024 progress towards sustainability goals

ENVIRONMENT

GOALS¹

SCOPE

Greenhouse gas emissions by 2030 50% reduction in absolute Scope 1 & 2 20% reduction in absolute Scope 3



100% of global electricity sourced from renewable energy by 2025

PERFORMANCE IN 2024

% of reduction for Scopes 1 & 2

45%

% of reduction for Scope 3

25%

Renewable electricity across all sites

99.8%

PEOPLE

GOALS

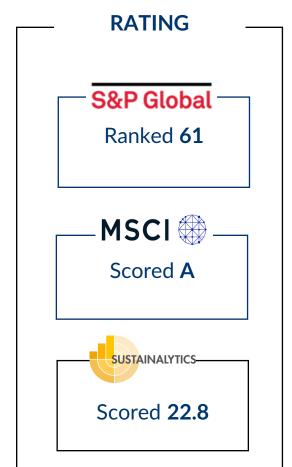


Gender balance in Global Leadership Team

PERFORMANCE IN 2024

_ % Women

55%







Christelle Huguet Head of R&D







Growing pipeline across therapeutic areas

	Phase I	Phase II	Phase III	
Tazverik + R ² : SYMPHONY-1	2L FL			
Tovorafenib : FIREFLY-2*	1L pLGG			
Tovorafenib : FIREFLY-1*	R/R pLGG			
IPN01194	Solid tumors			
Bylvay: BOLD	Biliary atresia			
Iqirvo: ELSPIRE	PBC			
Iqirvo: ELMWOOD	PSC			
Ritivixibat	PSC			
Fidrisertib: FALKON ¹	FOP			
Dysport : C-BEOND	Chronic migraine			
Dysport : E-BEOND	Episodic migraine			Oncology
IPN10200: LANTIC	Long-acting neurotoxii	n: Ax		Rare Disease
IPN10200: LANTIMA	Long-acting neurotoxii	n: Tx		Neuroscience
IPN10200: MERANTI	Chronic & Episodic Mig	graine		Information shown as of December 2024



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Long-Acting Neurotoxin – LANT AB (IPN10200)

Expanding and advancing our Phase II programs

- Recombinant BONT AB toxin engineered to deliver longer duration of action:
 - Increased receptor affinity & internalization
 - Higher expression of BONT B receptors on neurons
- Three ongoing Phase II programs evaluating quality & duration of response and to guide Phase III decisions
 - Proof of Concept in Aesthetics (LANTIC trial): H2 2025

LANTIC (n=727)

Moderate to severe upper facial lines

LANTIMA

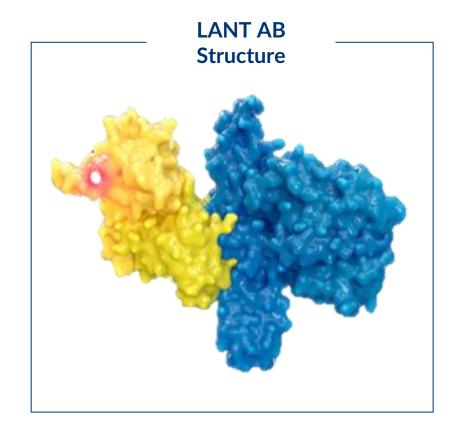
(n=334)

Adult upper limb spasticity

MERANTI

(n=641)

Chronic & Episodic migraine









Tovorafenib for pediatric Low-Grade Glioma (pLGG)

Ex-U.S. filing expected in H1 2025



Regulatory submission

No approved targeted treatments outside of the U.S. in R/R pLGG caused by BRAF alterations, including BRAF fusions or V600 mutations

European filing expected in H1 2025

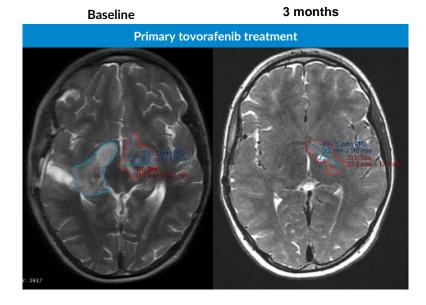


Ongoing Phase III global trial

Tovorafenib monotherapy in 1L BRAF fusion/rearrangement or BRAF V600 mutation pLGG vs SoC

Full enrollment expected in H1 2026

MRI sequences - Left basal ganglia







External Innovation

Up to eight new assets added to the pipeline in 2024

Early-stage















Global licensing in oncology

Preclinical antibody drug conjugate (ADC) target

Strategic collaboration in neuroscience

Up to two small molecules addressing RNA targets

License & R&D collaboration in oncology

Two preclinical precision T cell engagers from Marengo's Tri-STAR platform

Global licensing in oncology

Preclinical antibodydrug conjugate (ADC) with first-inclass potential

Global licensing in immuno-oncology

Preclinical novel T cell engager (TCE) with first-in-class potential

in pediatric oncology

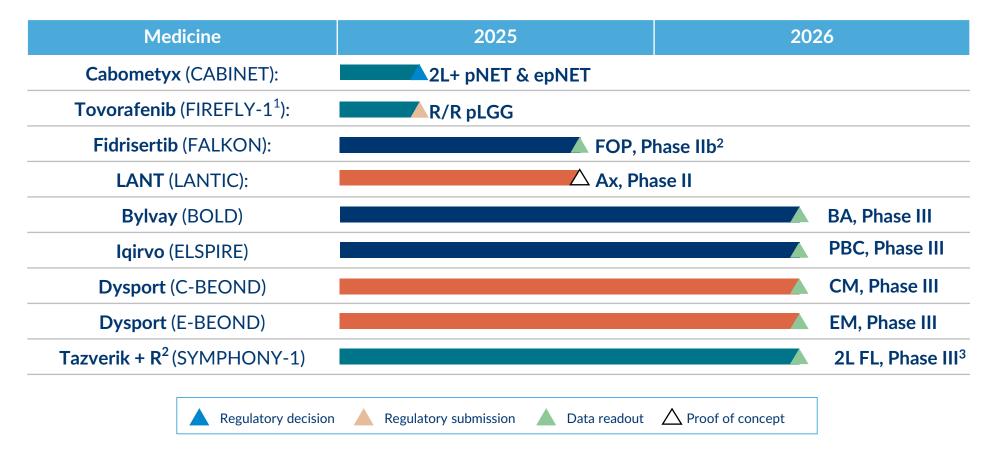
Regulatory submission of Tovorafenib in 2025





Upcoming pipeline milestones

Several milestones across all therapeutic areas in 2025 & 2026



H1: First half of the year; 2L: Second Line; pNET: pancreatic NeuroEndocrine Tumor; epNET: extrapancreatic NeuroEndocrine Tumor; H2: second half of the year; R/R: Relapsed/Refractory; pLGG: pediatric Low-Grade Gliomas; FOP: Fibrodysplasia Ossificans Progressiva; LANT: Long-Acting Neurotoxin; BA: Biliary Atresia; PBC: Primary Biliary Cholangitis; CM: Chronic Migraine; EM: Episodic Migraine; R²: lenalidomide + rituximab; FL: Follicular Lymphoma;









Conclusion

Strong momentum to deliver on 2027 objectives



Continued topline growth based on strong portfolio and solid 2024 results



Multiple upcoming milestones to grow a broad and diversified pipeline



External innovation strategy based on strong balance sheet and increased firepower





QUESTIONS



APPENDIX



Oncology Key ongoing clinical-trial highlights

TRIAL	INDICATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Tovorafenib FIREFLY-1 Phase II NCT04775485	R/R pLGG	140	Tovorafenib	ORR & safety	Anticipated regulatory submission (E.U.) 2025
Tovorafenib FIREFLY-2 Phase III NCT05566795	1L pLGG	400	Tovorafenib or chemotherapeutic	ORR	Recruiting ¹
Cabometyx CABINET Phase III NCT03375320	2L+ pNET & epNET	296	Cabometyx or placebo	PFS	Primary endpoint met Regulatory submission completed (E.U.) H2 2024



Oncology Key ongoing clinical-trial highlights

TRIAL	INDICATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Tazverik SYMPHONY-1 Phase III NCT04224493	R/R FL: following at least one prior systemic chemotherapeutic, immunotherapeutic , or chemo- immunotherapeutic	612	Tazverik + R ² or placebo + R ²	PFS	Recruiting ¹
IPN01194 Phase I/IIa NCT06305247	Solid tumors (advanced)	220	IPN01194	PFS	Recruiting ¹



Rare Disease

Key ongoing clinical-trial highlights

TRIAL	INDICATION	PATIENTS	DESIGN	PRIMARY ENDPOINT	STATUS
Iqirvo ELMWOOD Phase II NCT05627362	PSC	68	Placebo or Iqirvo	Safety and tolerability	Fully recruited ¹
Iqirvo ELSPIRE ² Phase III NCT06383403	2L PBC	72	Placebo or Iqirvo	Normalisation of ALP	Recruiting ¹
Ritivixibat Phase II NCT05642468	PSC	24	10mg ritivixibat tablet QD for 12 weeks 30mg (3 x 10mg) ritivixibat tablets QD for 12 weeks	Safety and tolerability	Recruiting ¹



Rare Disease

Key ongoing clinical-trial highlights

TRIAL	INDICATION	PATIENTS	DESIGN	PRIMARY ENDPOINT(S)	STATUS
Bylvay BOLD Phase III NCT04336722	Biliary atresia	254	Placebo or Bylvay	Time to first occurrence of liver transplant, or death	Fully recruited ¹
Fidrisertib FALKON* Phase II NCT05039515	FOP (chronic)	98	Placebo or two dosing regimens of fidrisertib	Annualized change in new HO volume and safety	Fully recruited ¹



Neuroscience

Key ongoing clinical-trial highlights

TRIAL	POPULATION	PATIENTS	DESIGN	PRIMARY ENDPOINT	STATUS
IPN10200 Ax LANTIC Phase II NCT04821089	Moderate to severe upper facial lines	727	Dose escalation & dose- finding versus Dysport or placebo	Safety	Recruiting ¹
IPN10200 Tx LANTIMA Phase II NCT04752774	Adult patients with upper-limb spasticity	209	Dose escalation & dose- finding versus Dysport or placebo	Safety	Active, not recruiting ²
MERANTI Phase II NCT06625060	Adults with chronic or episodic migraine	641	Dose escalation & dose- finding versus placebo	Safety	Recruiting ²
Dysport C-BEOND Phase III NCT06047444	Chronic migraine	720	Two dosing regimes of Dysport or placebo	Efficacy and safety	Recruiting ¹
Dysport E-BEOND Phase III NCT06047457	Episodic migraine	714	Two dosing regimes of Dysport or placebo	Efficacy and safety	Recruiting ¹





Investor Relations



Alina Levchuk
Vice President
Investor Relations



+41 79 572 8712



alina.levchuk@ipsen.com



Nicolas Bogler
Senior Manager
Investor Relations



+33 6 52 19 98 92



nicolas.bogler@ipsen.com



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