Ipsen Update

JP Morgan - 29th Annual Healthcare conference January 11th,2010 – San Francisco





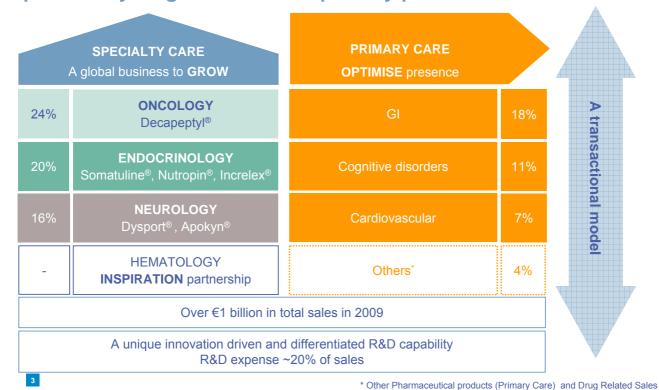
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Ipsen today: a global biotech specialty pharma...



...with leading positions internationally...

Dysport © ~50%

Somatuline © ~50%

Dysport © ~45%

Decapeptyl © ~35%

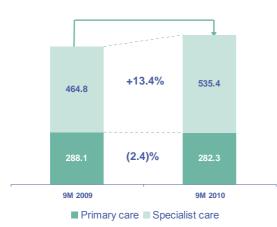
Somatuline © ~50%



... and Specialty care driving the Group's dynamic growth

DRUG SALES by therapeutic area (excl. Drug related sales)





GROUP SALES by region (incl. Drug related sales)

+7.0%



■ ROW ■ US ■ Other European Countries ■ European G5

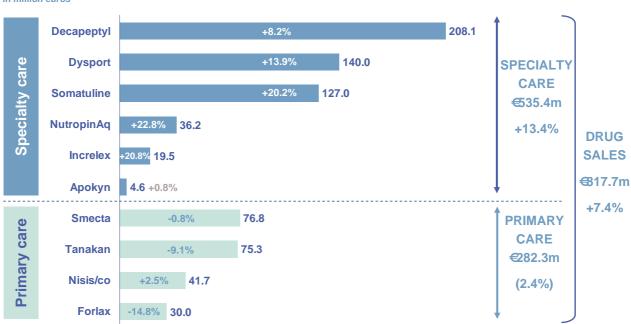
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All growth rates exclude foreign exchange impacts



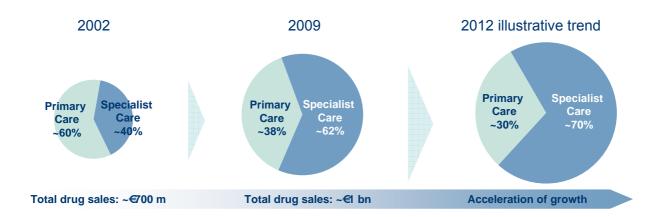
9M 2010 sales breakdown by Products

in million euros





Today, a reinforced profile



Confirming Ipsen's biotech specialty care profile





A contrasted 2010:

Solid specialty care growth and globalization ...

...fuelling a sound operational performance.

Taspoglutide discounted from share price ...

...with a share price down ca. 40%

Strategic Partnering Initiatives (Inspiration...)

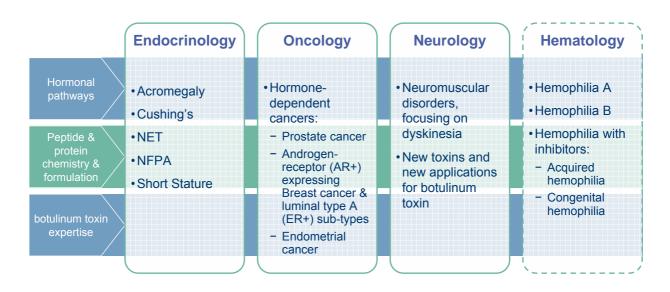
Enhanced R&D collaborations (Syntaxin, Asterion...)

A truly differentiated R&D





Expertise applied to well defined disease areas and indications



Focused, aligned, synergies across therapeutic areas



Example of differentiation : Somatuline® Depot

Administration 2.0 ml Intramuscular Presentation Powder vial + solvent filled syringe + 2 needles Pre-filled syringe Injection technique 10 steps needed to reconstitute Ready to use Self administration*		Sandostatin LAR®	Somatuline® Autogel®
Presentation syringe + 2 needles Pre-filled syringe 10 steps needed to Ready to use	Administration		
	Presentation		Pre-filled syringe
	Injection technique		



For what reasons would you prescribe Somatuline® Depot to your acromegaly patients?**



Somatuline® Depot: A self administration syringe, an improved convenience

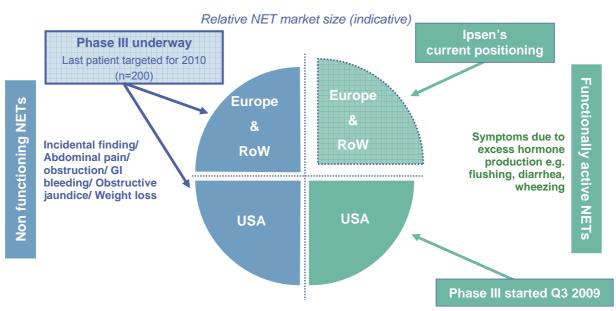
* In selected countries

** Study Sample: A total of 50 US endocrinologists completed a 30-minute online questionnaire between April 4 - 17, 2008
25 High Volume Endocrinologists: Endocrinologists who see 11 or more acromegaly patients in a year
25 Low Volume Endocrinologists: Endocrinologists who see between 5-10 acromegaly patients in a year

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Somatuline® offers significant life cycle growth opportunities





Neurology: Dysport® indications



Cervical Dystonia
Aesthetic use

Adult Spasticity
Cerebral Palsy (pediatric)

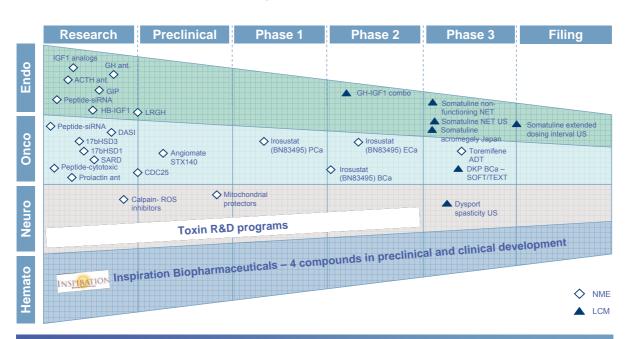
Current indications

Phase III to start





A rich and balanced R&D portfolio



Key events: LRGH entry in Dvt, Irosustat Phll POC, Inspiration Ph III programs...

A strong partnership strategy





Ipsen: a long history of partnering activities

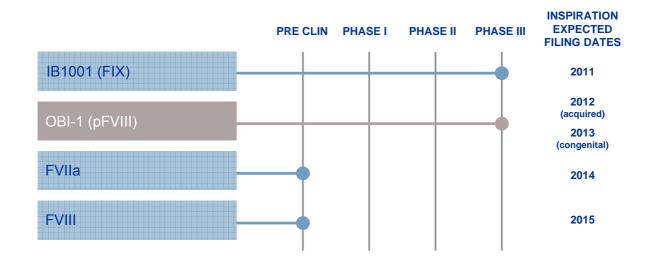


2003 - 2005

2006-2010



Inspiration: A unique offering in haemophilia:



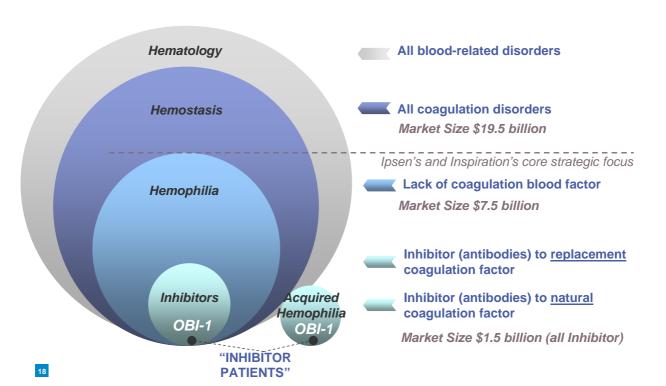
A recombinant product in each segment of the hemophilia market



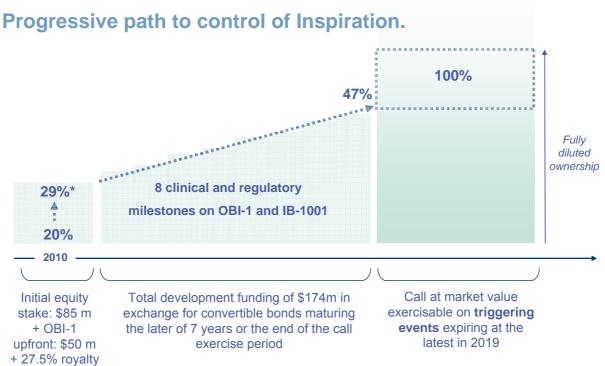
Focus on Hemophilia



Capitalizing on OBI-1 with the Inspiration partnership.







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rate on OBI-1

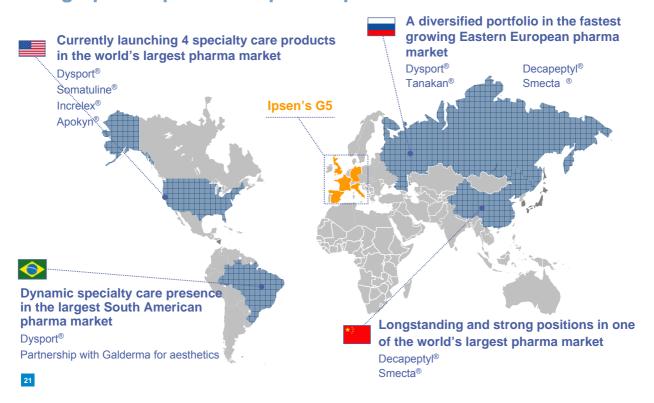
* O/W 20% of outstanding shares

A strong commercial presence



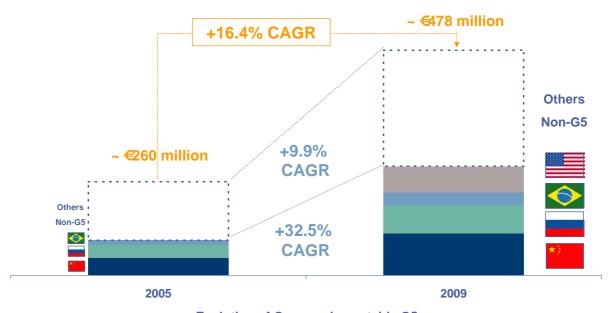


Geographic expansion is part of Ipsen's culture...





... leading to continuous, fast development outside historical G5



Evolution of Group sales outside G5





US: A tailor made, competitive and complete infrastructure...

R&D

- 20% of total staff
- Boston, MA & Brisbane, CA
- Protein and peptide engineering capabilities
- Full development and regulatory platforms

Sales & Marketing

- 26% of total staff
- Brisbane, CA
- 60 sales reps covering all major cities

Manufacturing & Quality

- 18% of total staff
- Boston, MA

FIPSEN Innovation for patient care

New recombinant protein facility

330 highly qualified staff integrated within lpsen

Payor relationship

- 9% of total staff
- Brisbane, CA + field
- 20 payor relations and managed care account managers

Medical & clinical registry liaisons

- 8% of total staff
- Brisbane, CA
- 3 specialized field based teams of more than 15 experts to conduct scientific exchanges with disease area experts and service clinical registries

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...with significant achievements in two years

- FDA approval of 2 major products : Somatuline® and Dysport®
- 2009 sales of €45.7 million, growing 60%+ year-on-year
- 9M 2010 sales of €44.0 million, growing 26%+ year-on-year
- Today, Ipsen's 6th largest affiliate





A strong and longstanding presence in China ...

- Established in 1992
- HQ in Tianjin. Total staff of ~ 450 employees
- ~€75 m 2009 sales
- Today, Ipsen's 2nd largest affiliate
- Regional sales force teams focused on key coastal cities, now spreading towards the west into lower tier cities. >100 cities covered including all T1 & T21
- Dedicated market access team to manage complexity of 31 regions
- Experienced medico-regulatory team to conduct local clinical and registration trials
- World class manufacturing site since 2000 currently producing >20 million units of Smecta® for domestic Chinese market



Ipsen, a well established, with a longstanding expertise, **Chinese Pharmaceutical company**



1 Tier 1: Beijing, Shanghai, Guandzhou; Tier 2: about 30 provincial capitals; Tier 3: C. 600 important cities

Selected Emerging Markets





...delivering ~25% sales CAGR over the past 5 years



- Sales force ~200
- Covering top tier 1 & 2 cities and entering T32
- ~15%³ market share
- Non EDL⁴ market (T1 & T2) growth slowing down
- EDL² segment (T3) to grow > 50% in volume

Primary care ~40% Specialty care ~60%

Main products

2009 sales split

Diphereline*

- Specialized Sales Force ~90
- Covering >100 top tier cities
- Endometriosis:
 - Launched in 1999
 - Market CAGR 10-14> 20%³
 - · Achieved leadership
- Prostate cancer:
 - · 3-month launched in Q1 2010
 - · First in market
 - Market CAGR 10-14 > 25%³

A portfolio built on solid historical gastroenterology pillar, now boosted by fast growing specialty care franchise





A strong presence in Russia, the fastest growing Eastern European market...

- Presence since 1993
- HQ in Moscow. Total staff of ~200 employees
- ~€50 m 2009 sales
- Today, Ipsen's 7th largest affiliate
- Sales force regional teams focused on 30+ major cities
- Strong franchises among neurologists, gynecologists, onco-urologists, pediatricians
- Solid expertise in distribution management, a key success factor in a highly complex and fragmented market





Selected Emerging Markets





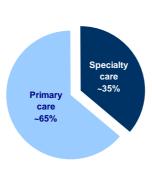
... delivering ~20% sales CAGR over the past 5 years...



- ~5% market growth ¹
- ~5% market share



- ~15% market growth ¹
- ~ 7% market share



2009 sales split, %



- Leader in neurology indications growing >25% ¹
- ~40% market share in the aesthetic market growing 20%+ ¹



- ~15% market share in both prostate cancer and endometriosis
- Prostate cancer: 35% market growth ¹
- Endometriosis 15% market growth ¹

A balanced portfolio with solid foundation of Primary Care franchise and fast-growing Specialty Care sales

Half-year 2010 financial performance





Strong H1 2010 results

Drug sales up 6%1

Recurring adjusted² Operating income up 20.2%

Recurring adjusted³ fully diluted EPS (Group share) up 7.1%

Solid cash generation: €134.7m generated by operating activities during H1 2010

Solid balance sheet : €142.1m positive net cash position at June 30, 2010

NOTE 1 : at constant exchange currency



Reminder: Financial objectives for 2010

Тор

Group Drug Sales growth between 3.0 and 5.0% year-on-year

Line

The Group believes it should be able to deliver on the upper range

Other Revenues close to €50 million depending on the performance of the Group's partners

EBIT

Recurring adjusted¹ operating result growth of 15%

EPS

A stable fully diluted adjusted² EPS

The above objectives are set at constant currency

NOTE 1: Defined as reported operating income before any impacts related to purchase price accounting in connection with the Group's acquisitions and before any potential non-recurring items.

NOTE 3 : Reported Diluted Earnings Per Share excluding (i) any non recurring impacts and (ii) the net impacts of the purchase price accounting related to the Group's acquisitions





And more to come in 2011

Marc de Garidel to share strategic vision Q2 2011

Four Phase III Dysport[™] trials to start in the US

Irosustat: Phase II results - Endometrial cancer - Proof of concept

Hemophilia: IB1001 Phase II / IIII results and filling

Somatuline® life cycle management programme



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Stock info:

Outstanding number of shares (December 2010): 84,176,083

Approx. market capitalisation (December 2010): ~€2.1 bn

Tickers BBG: IPN FP RTRS: IPN.PA

Listing Euronext Paris

ADR information

Ipsen has a sponsored Level I ADR

Ticker: IPSEY

Depositary bank: Deutsche Bank Trust Company Americas

ADR broker helpline – Tel: +1 212 250 9100 (New York); Tel: +44 207 547 6500 (London); email: adr@db.com

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Recurring adjusted Operating Income¹ has improved by 20.2%



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Contacts & useful information

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